

Waste Investment Opportunities

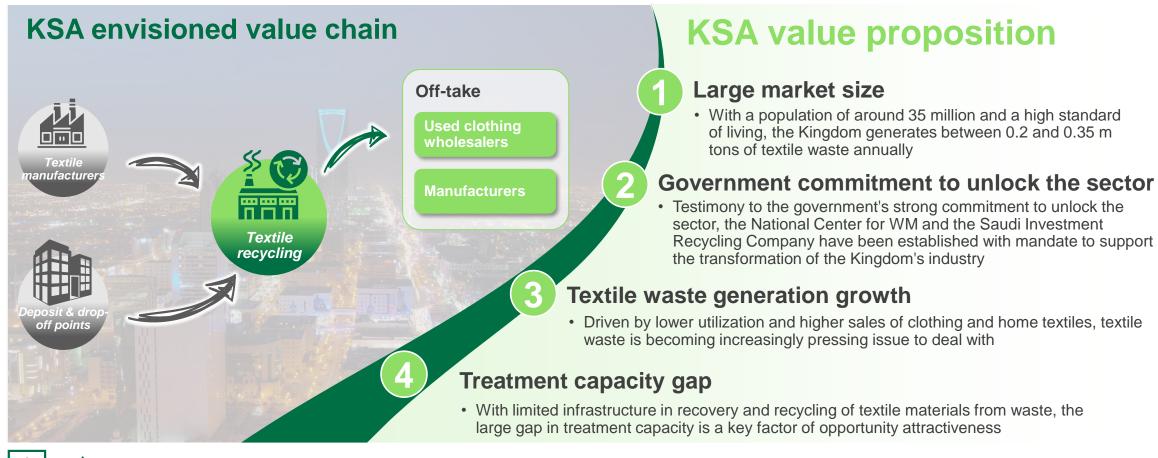
Investor promotion pack – Textile recycling facility

Riyadh, Oct 2022

Textile recycling facility – Overview & value proposition

Opportunity overview

Establish a **15 ktpa textile recycling facility** in Jeddah to process generated textile waste



Textile recycling facility – Market outlook

Ministry of Investment



Textile recycling facility – Stakeholder ecosystem



Illustrative logos – non-exhaustive

Regulators

MEWA/ MWAN

 Develops national waste management policies & implements supporting regulation





Municipalities / Royal Com.

- · Provide incentives
- Monitor operations









SASO

 Develops standards for recycled fibers



وزارة التجارة Ministry of وزارة التجارة Commerce

 Issue commercial registration



Ministry of Human Resources and **Social Development**

 Issue working visas for plant / المنافعة ال employees

Council of Saudi Chambers

 Register commercial license



Zakat. Tax and Customs Authority

Register commercial license for tax purposes Charles and Customs Authority





Investor



Suppliers



Used clothing wholesalers

 Sell recovered clothes / textile materials for further re-use

Off-takers



Retailers

 Develop take-back system to enable collection of used pre-sorted textiles

Municipality

 Establish a network of deposit points for separate collection

Textile manufacturers

 Purchase residuals from textile manufacturing for recycling

Manufacturers

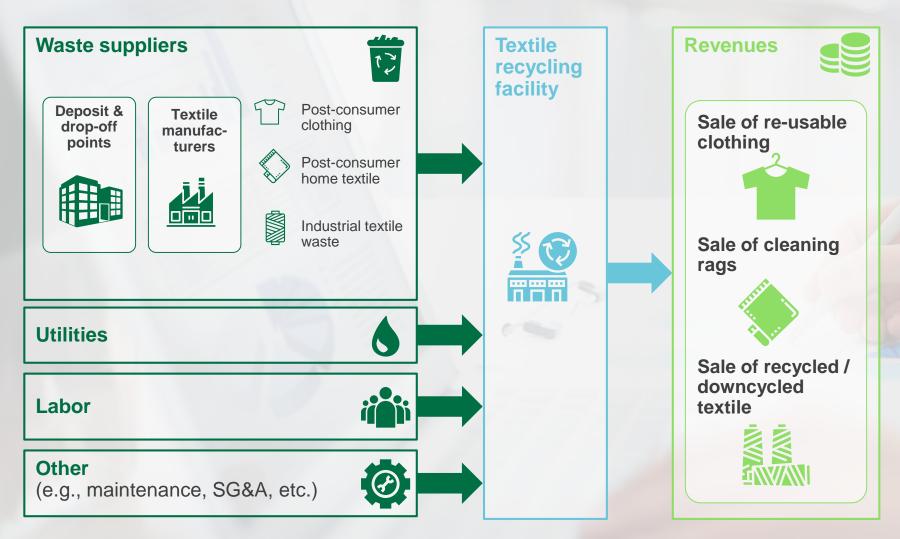
 Sell recycled textiles / insulation material for manufacturing of new products





MISA counterpart to support in connecting and interacting with the relevant stakeholders

Textile recycling facility – Business model & financials







Indicative

Potential annual revenues

SAR 55-80 m p.a.

IRR¹⁾

18-22%

Payback Period

8-9 years

Investment size²⁾

SAR 55-75 m

Cumulative GDP Contribution

SAR 2,186 m

Job Creation³⁾

326 Jobs

Plant capacity

[tons of waste]

10-20 k tons p.a.

Location

Jeddah



Existing enablers & incentives

Facility¹⁾



• Competitive land costs relative to other countries (USD 0.3 per sqm)



• Provision of **soft loans** through SIDF – up to 75% of project financing

Utilities



Low power and water costs set for industrial cities – Lowest in the region



Equipment



Customs duty exemption for machines used in production process and for spare parts not available locally



Labor

Foreign



• Nationalization incentives set; HRDF covers a share of the salary



• Facilitative procedures³⁾ for foreigners with specialized skills

 Allows foreign entities and individuals to have 100% ownership of properties in the kingdom such as plants/ facilities, businesses, etc.



Feedstock and Offtake

businesses



• Development of appropriate technical and marketing studies to increase exposure to potential feedstock providers and off-takers



Additional MISA support



Facilitate the registration process of companies in KSA



Establish connection with local market players

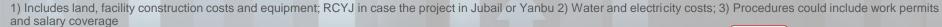


Introduce investor to relevant public stakeholders

Additional enablers and

incentives can be discussed with MISA on case-by-case basis





Textile recycling facility— Cost of Doing Business



- **Electricity tariffs for industrial players**
 - USD 48/MWh
- 2 Productivity adjusted wages
 - USD 3.3/hour
- 3 Logistics Performance Index (1-5)
- 4 Construction Costs (Indexed to US, % 0 is cheapest)
 - 74
- 5 Ease of getting credit (0-100)
 - 50

Textile recycling facility – Next steps

Phase 1: Initiation

- Submit expression of interest concerning the opportunity to MISA.
- Discuss with MISA the opportunity and organize site visit
- Communicate with involved entities (offtakers, feedstock providers, partners, etc.)
- Conduct pre-feasibility study and duediligence before final investment decision
- Secure enablers and incentives
- · Secure MISA investment license

Phase 4: Launch production

- Launch textile recycling facility operations and start processing waste
- Initiate sale of recovered clothing and recycled textile materials
- Adjust to market demand and ramp-up generation output



Phase 2: Set up license requirements

- Secure commercial registration from Ministry of Commerce
- Secure working visas and labor working files from Ministry of Human Resources and Social Development & Ministry of Internal Affairs
 - Register at the Council of Saudi Chambers
 - Register at Saudi Banks
 - Register at Zakat, Tax, and Customs Authority.
 - Secure waste management license from MWAN.

Phase 3: Construct facility

- Launch and complete textile recycling facility engineering procurement and construction phase
- Initiate development of deposit and drop-off points to ensure sufficient collection of high-quality textile waste

Recommended project type

Private investment

JV w/ local company

PPP

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