

Local manufacturing of mobile desalination plants – Overview & value proposition

Opportunity overview

Set up a c. 30-unit p.a. manufacturing facility for mobile desalination plants to serve remote or distressed regions with potable water

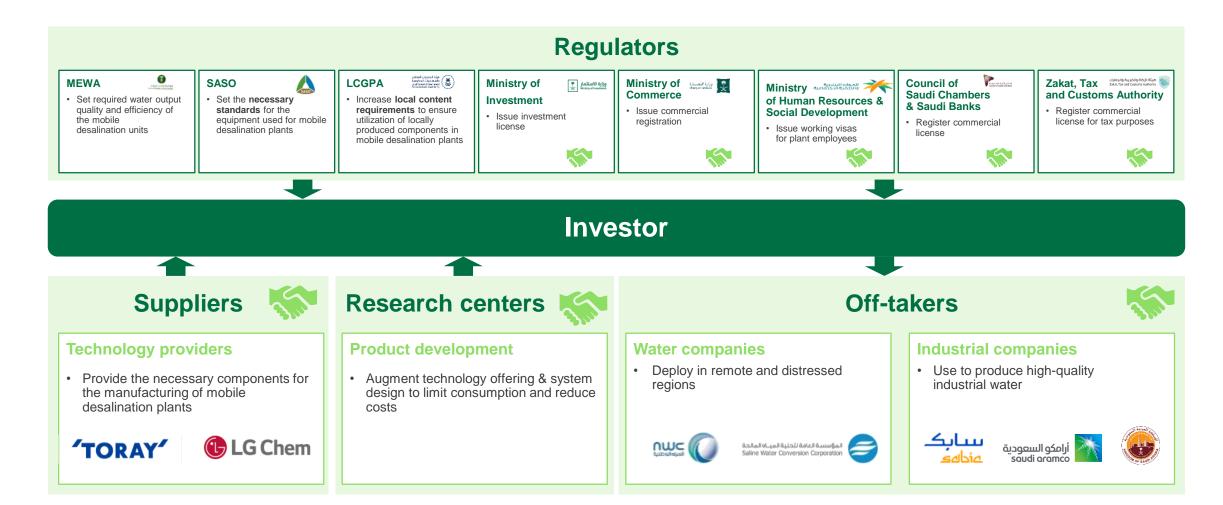


Local manufacturing of mobile desalination plants – Market outlook

Water Value Chain **Distribution Production Transmission Wastewater** Wastewater **Effluent &** & storage collection treatment sludge re-use **F**a **Local market drivers Global market trends** KSA GCC¹⁾²⁾ desalination market **capacity**, 2021-2026 [m m³/ day] c.45% Growing efforts to lessen Trend towards nonof GCC reliance on nonconventional water resources market renewable groundwater to limit reliance on nonrenewable resources 59 Target to provide 90% of 55 51 water supply in the Kingdom through Effort to ensure a reliable desalinated water 2021 2022 2023 2024 2025 2026 and sufficient supply of MENA Growth in water demand water at reduced costs market Global¹⁾²⁾ desalination driven by population c.55% **capacity**, 2021-2026 [m m³/day] growth across the Kingdom of global market Technological development Increase in desalination and optimization to reduce 153 143 capacity by 5.5 million m³ 134 125 117 109 energy consumption of per day desalination facilities Similar growth observed in regional markets and 2021 2022 2023 2024 2025 2026 potential for exports



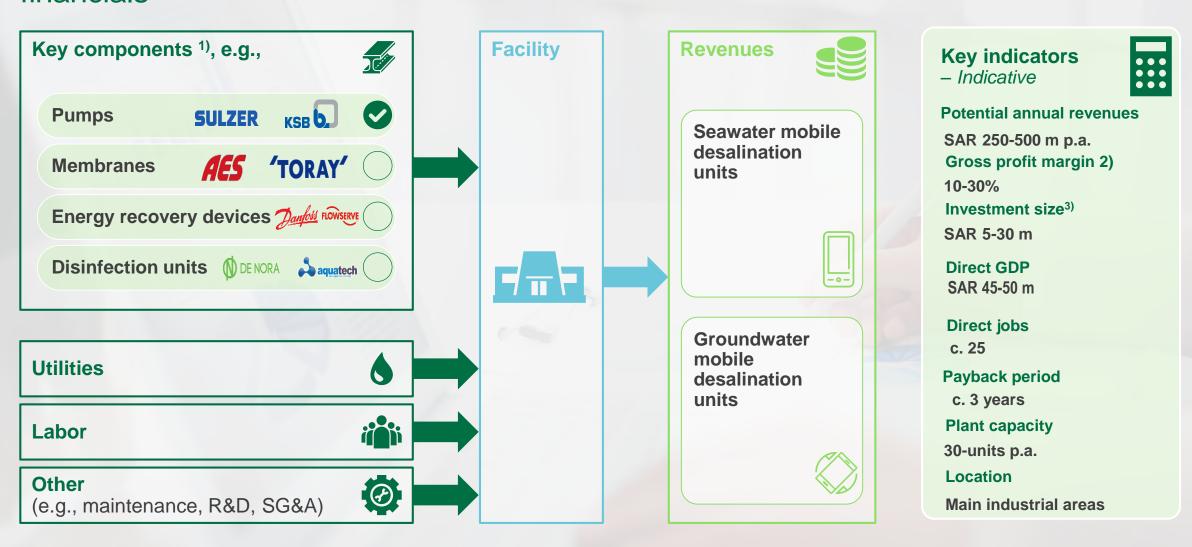
Local manufacturing of mobile desalination plants – Stakeholder ecosystem



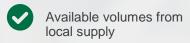


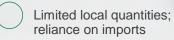


Local manufacturing of mobile desalination plants – Business model & financials









Local manufacturing of mobile desalination plants - Enablers & incentives

Existing enablers & incentives

 Competitive land costs relative to other countries Facility¹⁾ 7 ... • Provision of **soft loans** through SIDF – up to 75% of project financing · Customs duty exemption for machines used for certain **Equipment** هيئة الزكاة والضريبة والجمارك manufacturing processes Low power and water costs set for industrial cities Utilities²⁾ Nationalization incentives set; HRDF covers a share of the salary Labor • Facilitative procedures³⁾ for foreigners with specialized skills **Refund to importers/ exporters** that import and then export more **Imports** هيئة الزكاة والضريبة والجمارك Zakat,Tax and Customs Authority finished products • Trade agreements with multiple countries and organizations **Exports** هيئة الزكاة والضريبة والجمارك (e.g., GAFTA, European Free-Trade Agreement)

Additional MISA support



Facilitate the registration process of companies in KSA



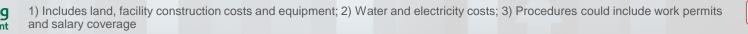
Establish connection with local suppliers / importers of equipment



Introduce investor to relevant public stakeholders

Additional enablers and incentives can be discussed with MISA on case-by-case basis





Responsible stakeholder

Local manufacturing of mobile desalination plants - Cost of Doing Business



- 1 Electricity tariffs for industrial players
 - USD 48/MWh
- 2 Productivity adjusted wages
 - USD 3.3/hour
- **3** Logistics Performance Index (1-5)
 - 3.2
- 4 Construction Costs (Indexed to US, % 0 is cheapest)
 - 74
- 5 Ease of getting credit (0-100)
 - 50



Local manufacturing of mobile desalination plants – Next steps

Phase 1: Initiation

- Submit expression of interest concerning the opportunity to MISA.
- Discuss with MISA the opportunity and organize site visit
- Communicate with involved entities (offtakers, feedstock providers, partners, etc.)
- Conduct pre-feasibility study and duediligence before final investment decision
- · Secure enablers and incentives
- Secure MISA investment license

Phase 4: Launch production

- Initiate production of mobile desalination plants and monitor its market performance
- Adjust to market demand and rampup production output to achieve targeted utilization

Expected in 2024-26



Phase 2: Set up license requirements

- Secure commercial registration from Ministry of Commerce
- Secure working visas and labor working files from Ministry of
- Human Resources & Social Development & Ministry of Internal Affairs
 - Register at the Council of Saudi Chambers
 - Register at Saudi Banks
 - Register at Zakat, Tax and Customs Authority

Phase 3: Set foundation

- Conduct due-diligence to build capabilities (e.g., locate appropriate land plot, initiate the recruitment of manpower)
- Build manufacturing plant and purchase equipment

Recommended project type

Private investment

JV w/ local company

PPP

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