

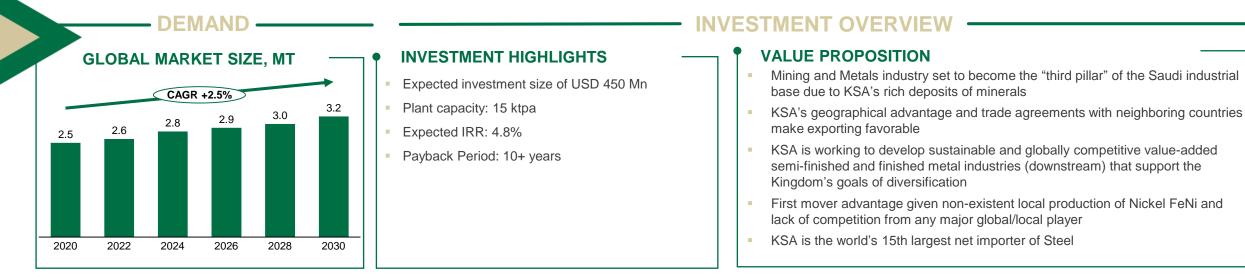
## NICKEL FeNi – NPI INVESTMENT OPPORTUNITY SCORECARD MINING & METALS



## MINING & METALS NICKEL Feni – NPI

OPPORTUNITY'S DESCRIPTION: Develop a 15 ktpa Nickel FeNi – NPI (nickel pig iron) plant to cater the domestic and regional demand

متاح / Public



#### **KEY DEMAND DRIVERS**

- Nickel plays a crucial role in the manufacture of stainless steel. It is one of the major commercial grades of alloys used in stainless steel production
- Anchor projects envisioned in KSA (automotive, energy goods and services, military, appliances, etc.) will demand high quality steel
- In line with Saudi National Mining Strategy 2030, KSA plans to double the production of steel to meet full long steel demand

### **MARKET OVERVIEW**

**High Potential** 

**Moderate Potential** 

#### **GLOBAL TRENDS**

- Over the medium term, the growth of the nickel market is likely to be driven by the increasing demand for nickel in stainless steel alloys. Currently, about two-thirds of nickel sold each year goes into stainless steel
- The global stainless steel market is forecast to reach USD 170.6 Billion by 2027
- Increasing demand for nickel in automobile batteries, energy storage systems in wind turbines, or solar panels at a lower cost is the major driving factor for the market growth
- The growing popularity of electric vehicles is likely to act as an opportunity in the future. New-energy vehicles have been touted as the future driver of demand for nickel, which is one of the major raw materials in stainless steel production
- Asia-Pacific is expected to dominate the nickel market in the future, due to the high consumption rate of nickel and the presence of large stainless steel manufacturing companies and battery manufacturers in this region

Low Potential



# MINING & METALS **NICKEL FeNi – NPI**



High

#### SCALABILITY AND LOCALIZATION



- Low cost of construction, labor wages and utility fees to support low capital and operating expense for the investor and enable extending geographic footprint
- Ongoing efforts to explore Nickel in KSA (19 occurrences of nickel ore, further exploration could potentially lead to development of nickel mines in short-medium term)
- End-to-end logistics connectivity exists in KSA to support investment development
- Local content policies to favor Saudi based manufacturers
- Dedicated capability building and vocational training programs (e.g., industrial colleges, leadership programs)

#### **IMPORT DEPENDENCY**

Currently demand for Nickel FeNi in the Kingdom is mostly met through imports

**ENABLING** 

#### **FACTORS ENABLERS**

- Up to 75% of project financing by Saudi Industrial Development Fund (SIDF) and 2-year grace period for the repayment of loans
- HRDF covers monthly salaries for 30-50% of Saudi employees (extra 10% for females) for 2 years, provided it does not exceed USD 4,000

#### COST OF DOING BUSINESS IN KSA **Ranking Amongst Regional Peers** Factor \$48 Electricity tariffs for industrial players /MWh Productivity adjusted \$3.3 wages /hour Logistics 3.2 Performance Index (1 - 5)Construction costs (Indexed to US, % 0 74 is cheapest)

Тор

25%

Bottom

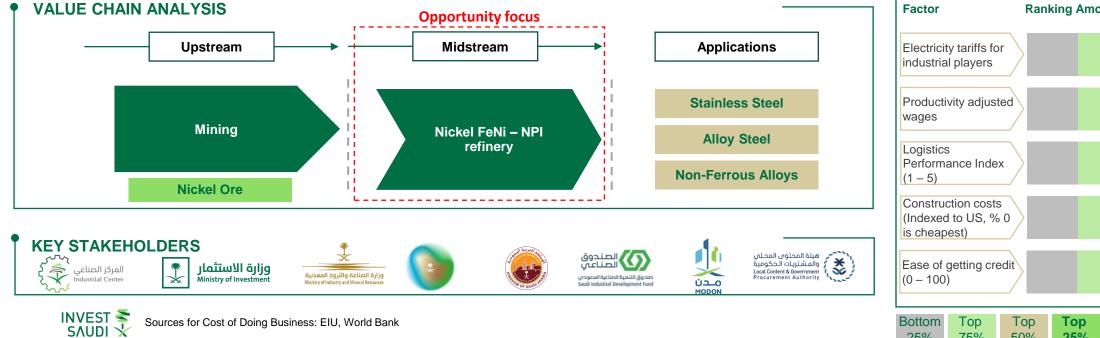
25%

Top

75%

Тор

50%



Sources for Cost of Doing Business: EIU. World Bank

50





# DEFINITIONS

SCORECARD SECTION	DEFINITIONS
Market size	Size of market in value/volume in KSA and/or Region (MENA/GCC) covering future projections based on available estimates from published /government sources
Demand drivers	A select number of factors that will influence future demand for the related product/service
Investment highlights	An overview of key financial metrics summarizing the investment opportunity along with the expected return based on the suggested investment size
Value proposition	Summary of key differentiators that position KSA as a strategic choice over other regional/global peers
Market readiness	An overview of KSA market structure, market maturity and level of participation by local and global players
Competitor analysis	List of the local & international players manufacturing the underlying product in Saudi Arabia and their market share
Global trends	Latest business developments within the sector/product category
Scalability and localization	Ease of scaling the business across the value chain or into new adjacent products or geographies that would maximize the opportunity's investment returns and the ability and potential to locally manufacture the product and its components
Import dependency	An overview of the countries from which Saudi Arabia is importing the product and their value/volume and share in total imports
Value chain analysis	The process or activities that would potentially need to be carried out to deliver the underlying product or service
Key stakeholders	Government institutions, organizations, and/or authorities that participate or influence the market for the underlying product/service
Enablers	Factors that enable investment in the underlying opportunity
Cost of doing business in KSA	Key factors that position KSA as a competitive destination for investment in the region. Productivity adjusted wages do not include cost of \$1.23/hour towards annual recurring charges including work permit, resident identity (iqama) and health insurance
	Market size Demand drivers Investment highlights Value proposition Market readiness Competitor analysis Global trends Scalability and localization Import dependency Value chain analysis Key stakeholders Enablers





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