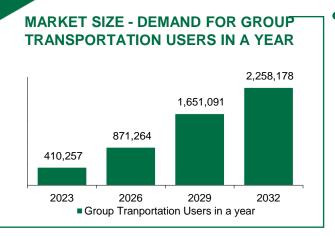
GROUP TRANSPORTATION PLATFORM

OPPORTUNITY'S DESCRIPTION: A Transportation Platform targeting all Pilgrims looking for an Elevated Experience with focus on families and small groups.

- DFMANI



INVESTMENT HIGHLIGHTS

Investment Ticket: SAR 16,297,916

IRR: 21.4%

NPV: SAR 20,688,954

Payback Period: 8.3 years

ROI: 11.3%

VALUE PROPOSITION

- Investor:
 - Reasonable Cash Flows: Investors will be able to generate cash flows within few years after investment
 - A Considerable Market to Target: Pilgrims' commutability is far from optimal in Makkah. There is a significant market to target.
- Customers:
 - One Touch point: Convenient & Easy to Use, Cost Efficient, Links the Main Attractions, and Transportation to any location in Makkah as per group's needs
- Government owner:
 - Several Dimensions: Increasing commutability options for Pilgrims, enhancing Pilgrims' experience, Decrease Traffic especially in central area and during high seasons (Hajj & Ramadan), and enhance Makkah's Public Image

KEY DEMAND DRIVERS

- Enriching the experience is one of the goals of the Vision 2030. Initiatives have already started and are expected to increase demand and willingness to come.
- Vision 2030's Target is to reach 30.0 million International Umrah Pilgrims by the year 2030

MARKET OVERVIEW

MARKET READINESS

Around 21.5 million Domestic and International Hajj and Umrah Pilgrims visited Makkah in 1440/2019 (2.3 Mn Hajj + 19.2 Mn Umrah).

Vision 2030's Target of reaching 30.0 million International Umrah Pilgrims International by 2030

Enriching the experience is one of the goals of the Vision 2030. Initiatives have already started and are expected to increase demand and willingness to come.

59% of all Global Segments are either Strongly with (23%) or are with (36%) associating Umrah with tourism

GLOBAL TRENDS

Primary market research shows that satisfying transportation is one of the top 10 triggering factors affecting Pilgrims' decision to perform Umrah and willingness to come again.

