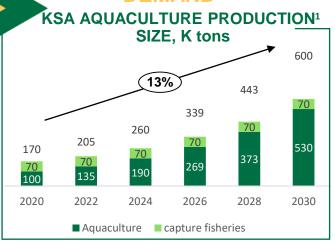




FOOD PROCESSING **Fish Aquaculture**

OPPORTUNITY'S DESCRIPTION: Opportunity to establish aquaculture farms to produce fish



INVESTMENT HIGHLIGHTS

- Scope utilizing a suitable 1,800 km long Red Sea coastline focusing on:
 - Fish farming onshore or offshore
- Ideal conditions for aquaculture and production of fish

VALUE PROPOSITION

- Vision 2030 has a strategic objective to reach a production of 600 thousand tons by 2030.
- The kingdom imports around 220 thousand tons to meet the local demand in 2019¹
- The government has identified suitable aquaculture locations along the Red Sea to be invested in.
- The government has signed various memorandums of understanding to facilitate exporting of seafood products to countries such like China and Russia

GLOBAL TRENDS

2018 by +527%

fishina.

RAS

KEY DEMAND DRIVERS

- Population in KSA is increasing dramatically reaching 40m in 2030 from 34 in 2019.
- KSA's seafood consumption is increasing at 5% per capita and is expected to reach global average of 20 kg by 2030, generating an additional demand for seafood.
- Best Aquaculture Practices (BAP) certification is mandatory for all aquaculture facilities in 2020 to ensure consistency of the quality and safety of produce in KSA.

MARKET OVERVIEW

MARKET READINESS AND COMPETITOR ANALYSIS

- Local players offer a variety of fish with high quality, however, they are not meeting the demand of the kingdom.
- Farmed species: Seabream, Seabass, Tilapia, Meagre.

COMPETITOR ANALYSIS

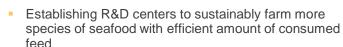












The world is moving toward sustainable seafood farming rather than damaging the aquatic life by wild

Rising in global aquaculture production from 1990 to

Investments in Aquaculture technologies such as zero

waste discharge to minimize water consumption and



DEFINITIONS

#	SCORECARD SECTION	DEFINITIONS
1	Market size	Size of market in value/volume in KSA and/or Region (MENA/GCC) covering future projections based on available estimates from published /government sources
2	Demand drivers	A select number of factors that will influence future demand for the related product/service
3	Investment highlights	An overview of key financial metrics summarizing the investment opportunity along with the expected return based on the suggested investment size
4	Value proposition	Summary of key differentiators that position KSA as a strategic choice over other regional/global peers
5	Market readiness	An overview of KSA market structure, market maturity and level of participation by local and global players
6	Competitor analysis	List of the local & international players manufacturing the underlying product in Saudi Arabia and their market share
7	Global trends	Latest business developments within the sector/product category
8	Scalability and localization	Ease of scaling the business across the value chain or into new adjacent products or geographies that would maximize the opportunity's investment returns and the ability and potential to locally manufacture the product and its components
9	Import dependency	An overview of the countries from which Saudi Arabia is importing the product and their value/volume and share in total imports
10	Value chain analysis	The process or activities that would potentially need to be carried out to deliver the underlying product or service
11	Key stakeholders	Government institutions, organizations, and/or authorities that participate or influence the market for the underlying product/service
12	Enablers	Factors that enable investment in the underlying opportunity
13	Cost of doing business in KSA	Key factors that position KSA as a competitive destination for investment in the region. Productivity adjusted wages do not include cost of \$1.23/hour towards annual recurring charges including work permit, resident identity (iqama) and health insurance



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