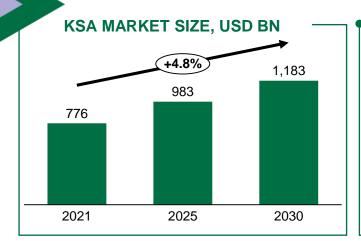


Immature

OPPORTUNITY'S DESCRIPTION: Attract an international Cloud provider or invest in a local company to accelerate the rollout of Edge Data Centers

- DEMAND



INVESTMENT HIGHLIGHTS

- Expected investment size of USD 8 Bn
- Opportunity to consider different operating models
 FDI with 100% ownership or joint venture with local private sector player(s)

INVESTMENT OVERVIEW

VALUE PROPOSITION

- The government is leading a comprehensive digitization strategy of Saudi Arabia
- Opportunity to enter a large and fast-growing cloud services market characterized by relatively low competition
- Attractive power tariff and special tax treatment available
- First mover advantage given the limited presence of major international players posing competition
- 400+ traditional data centers with average utilization of 18% present largely untapped opportunities

KEY DEMAND DRIVERS

- The ongoing digital transformation and fast 5G rollout in KSA will accelerate the growth of IoT market. 50% of expected traffic will require Edge Computing due to low latency requirements
- KSA made massive investments in Industry 4.0 that will generate above the average GCC market demand
- Rapid increase in network utilization will add pressure to reduce congestion and latency by computing locally
- Increasing preference and demand from companies for computing and storage capacity
- Rise in latency-sensitive use cases will require local computing capabilities through edge

MARKET OVERVIEW

MARKET READINESS AND COMPETITOR ANALYSIS

- KSA is currently a greenfield market for Edge Computing opportunity
- Most public entities in KSA are in early stages of cloud migration
- There are few players that have started Mobile Edge Computing, while no players have explored the Edge Hubs market

GLOBAL TRENDS

- Edge computing is following increasing need to localize computing and storage
- 5G will be a strong driver of increased edge usage through latency sensitive application enablement and rapid acceleration of bandwidth consumption
- Edge Computing is expected to reach 50% of global cloud traffic by 2030



SUPPLY

SCALABILITY AND LOCALIZATION

- Grade: High Low Medium
- KSA offers good infrastructure and customer base with potential scalability to neighboring markets, 3-5 years to fully scale up operations
- KSA's strategic location to allow global Cloud Service Providers to serve larger MENA market and ramp up product portfolio in short time
- Opportunity to further expand by bundling edge computing with connectivity and providing security services to edge proposition
- Opportunity to conduct vertical plays in 5G and IoT use cases such as V2X, drones, virtual reality applications and so on
- Edge can serve as a steppingstone for companies to offer integrated IT solutions by expanding from laaS to PaaS and SaaS

ECOSYSTEM ANALYSIS

Managed IT as cloud services Cloud business services development Cloud platform SI

SaaS enablement Application migration and management Public cloud integration

Open source private cloud

Current opportunities in KSA

Network connectivity and hardware

Infrastructure and hosting

Opportunity Focus

Platform and application services

Application management and service bundling

Service delivery and customer support

Consulting and systems integrating

KEY STAKEHOLDERS

INVEST ₹
SAUDI ★





هيئة الاتصالات وتقنية المعلومات **Communications & Information Technology Commission**











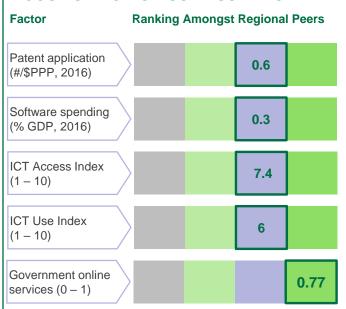
موبایلات mobily

ENABLING FACTORS

ENABLERS

- SDA conducts regular training programs to build cloud capabilities with local content
- CITC launched National Center for Information Security to enhance cyber security and provide healthy environment for electronic transactions and attract FDI
- Availability of cheap dark fiber to connect PoPs to backbone

COST OF DOING BUSINESS IN KSA





DEFINITIONS

#	SCORECARD SECTION	DEFINITIONS
1	Market size	Size of market in value/volume in KSA and/or Region (MENA/GCC) covering future projections based on available estimates from published /government sources
2	Demand drivers	A select number of factors that will influence future demand for the related product/service
3	Investment highlights	An overview of key financial metrics summarizing the investment opportunity along with the expected return based on the suggested investment size
4	Value proposition	Summary of key differentiators that position KSA as a strategic choice over other regional/global peers
5	Market readiness	An overview of KSA market structure, market maturity and level of participation by local and global players
6	Competitor analysis	List of the local & international players manufacturing the underlying product in Saudi Arabia and their market share
7	Global trends	Latest business developments within the sector/product category
8	Scalability and localization	Ease of scaling the business across the value chain or into new adjacent products or geographies that would maximize the opportunity's investment returns and the ability and potential to locally manufacture the product and its components
9	Import dependency	An overview of the countries from which Saudi Arabia is importing the product and their value/volume and share in total imports
10	Value chain analysis	The process or activities that would potentially need to be carried out to deliver the underlying product or service
11	Key stakeholders	Government institutions, organizations, and/or authorities that participate or influence the market for the underlying product/service
12	Enablers	Factors that enable investment in the underlying opportunity
13	Cost of doing business in KSA	Key factors that position KSA as a competitive destination for investment in the region



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