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DIOCTYLTEREPHTHALATE (DOTP) INVESTMENT OPPORTUNITY SCORECARD CHEMICALS

MARCH 2021



CHEMICALS Public / alla DIOCTYLTEREPHTHALATE (DOTP)

OPPORTUNITY DESCRIPTION: Opportunity to setup a Dioctylterephthalate (DOTP) production facility of 50 KMT to cater regional and global demand

- DEMAND —



KSA's DOTP demand ismainly driven by increase in

construction activities in the Middle East that will drive the

Saudi Arabia's Vision 2030, together with investments in

residential, commercial and infrastructure development will

boost the construction industry in major cities in the country

Giga projects (economic cities, industrial zones/clusters and

The upcoming automobile manufacturing cluster in Aljubail

and the construction (rubber and flooring) company SARPCO

that has manufacturing in Al Khobar are expected to drive the

residential complexes) planned/initiated in KSA to drive

KEY DEMAND DRIVERS

development of a DOTP facility

INVESTMENT HIGHLIGHTS

- Expected investment size of USD 63 Mn
- Plant capacity: 50 KMT
- Expected IRR: More than 12%
- Investment model options: pure private sector model or joint venture with local player

INVESTMENT OVERVIEW

High Potential

VALUE PROPOSITION

 KSA is one of the largest chemical producers in the world and contributes ~10% to the global output

Moderate Potential

- KSA is strategically located at the crossroads of several markets that have high demand for chemical products
- KSA benefits from having an abundant access to raw materials and a high standard of infrastructure that is continuously being improved upon
- Opportunity for first mover advantage due to non-existent local production of Dioctylterephthalate (DOTP) and lack of competition from major global manufacturers
- This opportunity has a strategic alignment with vision 2030 and National Industrial Strategy in many sectors such as automotive, construction, defense and furniture manufacturing

MARKET OVERVIEW

GLOBAL TRENDS

- The global Dioctyl Terephthalate (DOTP) market size was USD 1871.1 Mn in 2019 and is expected to reach USD 2339.3 Mn by 2025 growing at a CAGR of 3.8%*
- The automotive sector held the majority of the DOTP market share in 2019 and is expected to dominate the global market during the period 2020-2025. Various factors driving the growth of the automotive are government initiatives to increase urbanization and industrialization, growing population coupled with increasing disposable income
- Asia, particularly Northeast Asia, has the largest capacity for DOTP. The region is also the leading consumer for DOTP with China capturing almost 85% of the regional demand.
- Strong regulations on phthalate-based plasticizers are driving the demand of DOTP and this trend will continue over the coming years. Asia has not yet fully implemented those regulations, which gives room for further growth there in long run

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DOTP demand

demand for DOTP

Low Potential

CHEMICALS DIOCTYLTEREPHTHALATE (DOTP)

Easy local access to key raw materials in KSA - 2-EH is manufactured in Al Byroni in

Potential to serve local and regional market and create a 'regional hub' for chemicals

KSA's strategic advantage over regional peers in cost of establishing business

SCALABILITY AND LOCALIZATION

Al-Jubail and PTA is manufactured in Yanbu

especially in the manufacturing domain



SUPPL

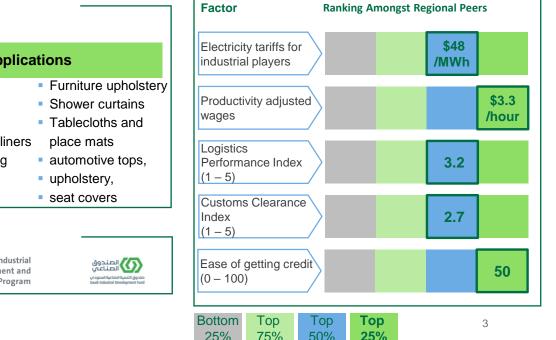
- **IMPORT DEPENDENCY**
- No local production of Dioctylterephthalate (DOTP) in Saudi Arabia, 100% of the local demand is met by imports

ENABLING FACTORS

ENABLERS

- Up to 75% of project financing by Saudi Industrial Development Fund (SIDF)
- 2-year grace period for the repayment of loans
- Expat worker levy waived-off for industrial manufacturers until October 2024
- HRDF covers 30-50% of Saudi employees' monthly salaries (additional 10% for females) for 2 years, provided that it does not exceed USD 4,000

COST OF DOING BUSINESS IN KSA –



VALUE CHAIN ANALYSIS

manufacturing in KSA

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2-Ethylhexanol (2-	rs →	Applicat	tions	Electricity tariffs for industrial players
EH)	• To	oys	 Furniture upholstery Shower curtains Tablecloths and 	Productivity adjuste wages
Key raw materials exist in KSA Further downstream opportunities Investment scope	• we • Wi	/ire and cable	place mats automotive tops, upholstery, seat covers	Logistics Performance Index (1-5) Customs Clearance
	actual Chanasili Industrial Clusters	National Industrial Development and Logistics Program	فوعالمندوق مدور الملاعم Saudi Indexial Development fixed	Index (1 - 5) Ease of getting creation $(0 - 100)$
INVEST 萘 Sources for Cost of Doing Business: FIU, World Bank				Bottom Top

Sources for Cost of Doing Business: EIU, World Bank





DEFINITIONS

#	SCORECARD SECTION	DEFINITIONS
1	Market size	Size of market in value/volume in KSA and/or Region (MENA/GCC) covering future projections based on available estimates from published /government sources
2	Demand drivers	A select number of factors that will influence future demand for the related product/service
3	Investment highlights	An overview of key financial metrics summarizing the investment opportunity along with the expected return based on the suggested investment size
4	Value proposition	Summary of key differentiators that position KSA as a strategic choice over other regional/global peers
5	Market readiness	An overview of KSA market structure, market maturity and level of participation by local and global players
6	Competitor analysis	List of the local & international players manufacturing the underlying product in Saudi Arabia and their market share
7	Global trends	Latest business developments within the sector/product category
8	Scalability and localization	Ease of scaling the business across the value chain or into new adjacent products or geographies that would maximize the opportunity's investment returns and the ability and potential to locally manufacture the product and its components
9	Import dependency	An overview of the countries from which Saudi Arabia is importing the product and their value/volume and share in total imports
10	Value chain analysis	The process or activities that would potentially need to be carried out to deliver the underlying product or service
11	Key stakeholders	Government institutions, organizations, and/or authorities that participate or influence the market for the underlying product/service
12	Enablers	Factors that enable investment in the underlying opportunity
13	Cost of doing business in KSA	Key factors that position KSA as a competitive destination for investment in the region. Productivity adjusted wages do not include cost of \$1.23/hour towards annual recurring charges including work permit, resident identity (iqama) and health insurance

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