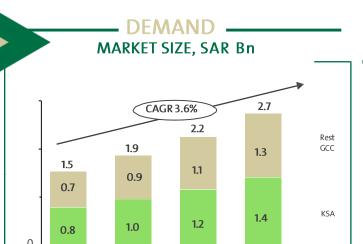


OPPORTUNITY DESCRIPTION: Opportunity to develop a Bakery Ingredients manufacturing plant to supply local & regional demand



2030

2035

INVESTMENT HIGHLIGHTS

- Expected Investment size of 475 M SAR
- Plant capacity: 50,000 MT
- Expected IRR: 12%
- Payback period: 10 years
- Job Creation: 200 300 Direct Jobs
- Location (Region): Based on investor

NVESTMENT OVERVIEW

VALUE PROPOSITION

- High local and regional demand
- Serve as a hub for the region, exporting to large markets (e.g., Egypt, Libya)
- Manufacturing in KSA can be expended into neighboring regions enabled by geographic proximity, trade agreements with other Arab countries and favorable trade regulations

KEY DEMAND DRIVERS

2025

2020

- The trends of home baking business for events that also require mixes and others semi-finished products and not single ingredients.
- Growth in demand for bakery and confectionery food directly correlates to increased demand for bakery enzymes, bakery flavors, baking colors, and specialty baking ingredients
- Increasing government focus on tourism will lead to an increase in HORECA consumption of bakery Ingredients

RAW MATERIALS

- Flours
- Starches
- Flavors
- Fats
- Sugars

MARKET OVERVIEW

GLOBAL TRENDS

 Shifting in consumers' behaviors towards healthy food has increased the demand on Gluten Free ingredients.



SUPPLY

SCALABILITY AND LOCALIZATION

Grade: Low Medium

- Long shelf life allow production in big batches
- Bakery Ingredients manufacturing can be highly scalable in KSA owing to its growing market and high export potential

Disposal or use as feed Disposal or use as feed Disposal or use as feed Raw materials and packaging supply Mixing Production of cakes and bread by bakers (for the bakery ingredients) Midstream

IMPORT DEPENDENCY

- imported products make up 70% of the market
- Products are imported from some neighboring Arabic countries (Jordan, UAE...), EU and the US

KEY STAKEHOLDERS















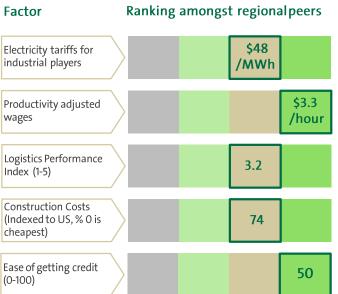


FACTORS

ENABLERS & INCENTIVES

- Protection against imports of low-priced finished goods from neighboring countries
- 100% foreign direct ownership allowed

COST OF DOING BUSINESS IN KSA Ranking amongst region



Top

75%

DEFINITIONS

#	SCORECARD SECTION	DEFINITIONS
1	Market size	Size of market in value/volume in KSA and/or Region (MENA/GCC) covering future projections based on available estimates from published /government sources
2	Business drivers	A select number of factors that will influence future demand for the related product/service
3	Investment highlights	An overview of key financial metrics summarizing the investment opportunity along with the expected return based on the suggested investment size
4	Value proposition	Summary of key differentiators that position KSA as a strategic choice over other regional/global peers
5	Market readiness	An overview of KSA market structure, market maturity and level of participation by local and global players
6	Global trends	Latest business developments within the sector/product category
7	Scalability and localization	Ease of scaling the business across the value chain or into new adjacent products or geographies that would maximize the opportunity's investment returns and the ability and potential to locally manufacture the product and its components
8	Import dependency	An overview of the countries from which Saudi Arabia is importing the product and their value/volume and share in total imports
9	Value chain analysis	The process or activities that would potentially need to be carried out to deliver the underlying product or service
10	Key stakeholders	Government institutions, organizations, and/or authorities that participate or influence the market for the underlying product/service
11	Enablers	Factors that enable investment in the underlying opportunity
12	Cost of doing business in KSA	Key factors that position KSA as a competitive destination for investment in the region. Productivity adjusted wages do not include cost of \$1.23/hour towards annual recurring charges including work permit, resident identity (iqama) and health insurance



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