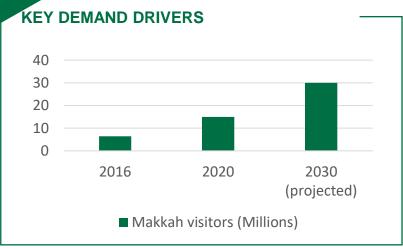


HOTEL DEVELOPMENT IN MAKKAH

OPPORTUNITY'S DESCRIPTION: Opportunity for 5-star hotel development in Makkah.

DEMAND



INVESTMENT HIGHLIGHTS

- Estimated Land value SAR 628 Mn
- Estimated Capex SAR 1,311 Mn
- Investment model options: Joint venture (all forms of JVs - project based, functional based and others)
- Opportunity IRR: 8%
- Equity contribution: 68%
- Expected payback period to private sector: 12 years
- Timeline: Q4 2025

INVESTMENT OVERVIEW

VALUE PROPOSITION

- In line with Saudi vision 2030, KSA aims to become an international tourist destination, with aspirations to attract 100 million visitors annually by 2030
- For religious tourism alone, KSA will increase the number of visitors from 7 mn visitors in 2019 to 30 mn visitors by 2030.
- Opportunity to leverage the recent government initiatives to upgrade Makkah City, such as the establishment of The Royal Commission of Makkah City and the Holy Sites (RCMC)
 - RCMC was created in 2018, which sets plans and strategies to upgrade the services in Makkah Al-Mukarramah and the holy places.
 - RCMC will work closely with stakeholders in the private sector to identify programs and projects that help realize the vision of making Makkah City among the world's most attractive cities.

MARKET OVERVIEW

- A critical success factor for hotels in Makkah is being accessible to and from the Masjid al Haram, which
 allows the hotel to yield higher average rates. The project site is strategically located in a prime location, within
 500 meter to Masjid Al Haram. It will have direct frontage to the KAAR Boulevard next to a retail area and
 residential developments and the main bus terminal station
- The following modes of transport allow access to the site.
 - Foot traffic from Masjid Al-Haram area;
 - North-South metro pedestrian link, north of Umm Al Qura Road;
 - Car traffic through avenue roads of KAAR boulevard;
 - Haramain rail station, metro and KAAR bus network.
- The Proposed Luxury Hotel is expected to open in January 2024, and in addition to guest rooms, has all other facilities typically found in a luxury hotel.

PROJECT OVERVIEW

Land use	Area (sqm)	Gross leasable area (sqm)	Number of units	%
Hospitality	5,025	90,112	765 rooms	100.0%
Total	5,025	90,112	765 rooms	100.0%

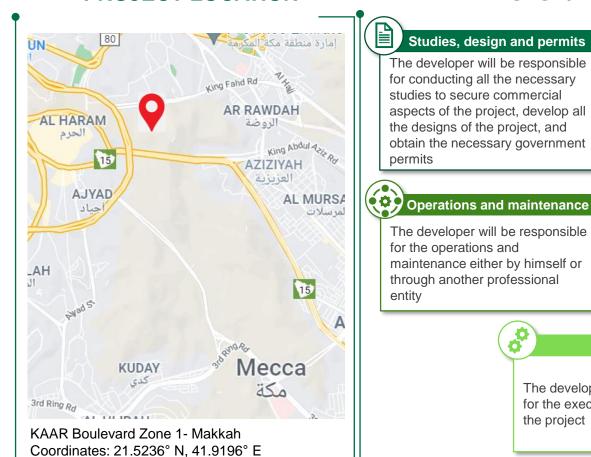


REAL ESTATE

HOTEL DEVELOPMENT IN MAKKAH

PROJECT LOCATION

INVESTOR/ DEVELOPER ROLE





The developer will be responsible for conducting all the necessary studies to secure commercial aspects of the project, develop all the designs of the project, and obtain the necessary government permits

The developer will be responsible

maintenance either by himself or

through another professional

for the operations and

entity



Financing

The developer will bear the burden of securing funding of the project, whether through private sources, financing entities, or mix of various financing instruments



Marketing

The developer will be responsible for marketing the project to the reputed hotel operators



The developer will be responsible for the execution of all aspects of the project

KEY STAKEHOLDERS











ENABLING FACTORS

ENABLERS

- Developed lands or raw lands based on the tendered project
- Expedite attainment of permits and approvals
- Long term leasing contract for up to 50 years

COST OF DOING BUSINESS IN KSA Ranking Amongst Regional Peers Factor Macroeconomic risk 30 (100=high) Productivity adjusted \$3.3 wages /hour Ease of getting credit 50 (0 - 100)Contract enforcement 55 (0-100)Construction Costs 74 (Indexed to US, % 0 is cheapest)

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